

2017 STATE OF THE CITY ADDRESS

January 19, 2017 • 6 p.m., EST

Central Activity Center







2016-2020 City Council & Administration



Eddie N. Lowe Mayor



Dr. R. Griff Gordy At Large



Steve Bailey District 1



Dr. Johnnie C. Robinson, Jr. District 2



Arthur L. Day, Jr. District 3



Wallace B. Hunter City Manager



Charlotte L. Goodrich City Clerk



Mission Statement

The **mission** of the City of Phenix City is to provide exceptional **customer service**, **uphold public trust** and advance the **Community Vision**.

We strive to provide quality public service based on the **high ethical standards** we live by, **free of any expression of bias or prejudice**.

Realizing that public confidence is earned, we shall strive to gain the community's **trust** and support through open and **transparent government**, professional attitudes, courtesy and objectivity.



The **values** of the City of Phenix City are the **foundations** upon which we establish our mission and policies.

Decisions are made with our **values** always placed first.

Our **values** shall not be compromised. They shall be a guiding force as we attempt to achieve **quality service** for our community.



We believe in **open** and **transparent government**.

We believe that we are **accountable** to each other and to our community we serve.

We believe we are **stewards** of our community and are charged in preserving and enhancing our community's environmental, financial, human, and physical resources.



We believe that through **cooperation** and **teamwork**, we will achieve our common goals.

We believe that we must **identify** and **solve** our community problems.

We believe in **encouraging** and **rewarding** creative ideas and solutions.



We **value** all employees and their **contributions** to our community and **treat** each other with **care** and **respect**.

We believe in providing **exceptional public service** to our citizens.



Department Heads

Building Department: Gil Griffith Lakewood Golf Course: Lenard "Bubba" Patrick

Economic Development: Shaun Culligan

Library: Michele Kilday

Engineering & Public Works: Angel Moore Municipal Court: Pam Jarrell

Finance: Stephen C. Smith Parks & Recreation: Todd Hughes

Fire / Rescue: Kristin Kennedy Police Department: Raymond J. Smith

Human Resources: Stephanie Chastain Utilities: Stephen C. Smith, Interim

Information Technology: Mike Bauer

General Fund Balance Sheet: December 31, 2012 - December 31, 2016

	12/31/2012	12/31/2013	12/31/2014	12/31/2015	12/31/2016
ASSETS					
Cash & Cash Equivalents	\$7,311,689	\$9,214,861	\$8,061,137	\$8,464,514	\$5,297,079
Receivables:					
Accounts Receivable	\$4,158	\$100,159	\$47,299	\$78,850	\$107,813
Due from Other Funds	\$214,829	\$397,385	\$177,587	\$176,707	\$215,568
Due from Other Governments	\$86,115	\$19,761	\$1,943	\$19,059	\$39,891
Taxes Receivable	\$231,525	\$1,659,198	\$1,740,359	\$1,925,932	\$2,010,344
Inventory	\$223,673	\$132,948	\$124,233	\$86,028	\$164,061
Prepaid Expenses	\$160,071	\$161,677	\$247,322	\$262,711	\$288,705
TOTAL ASSETS	\$8,232,060	\$11,685,989	\$10,399,881	\$11,013,800	\$8,123,461

General Fund Balance Sheet: December 31, 2012 - December 31, 2016

cont'd	12/31/2012	12/31/2013	12/31/2014	12/31/2015	12/31/2016
LIABILITIES & FUND BALANCES					
Liabilities:					
Accounts Payable	\$444,714	\$824,204	\$66,991	\$207,802	\$550,583
Accrued Expenses	\$604,796	\$602,334	\$739,653	\$766,801	\$900,507
Due to Other Funds	\$86,115	\$42,102	\$64,665	\$136,696	\$253,620
Funds Held in Trust	\$ -	\$137,837	\$130,398	\$90,362	\$93,168
Due to Other Governments	\$121,659	\$ -	\$ -	\$ -	\$ -
Deferred Revenue	\$410,377	\$306,068	\$354,442	\$565,722	\$541,364
TOTAL LIABILITIES	\$1,714,214	\$1,912,545	\$1,356,150	\$1,767,384	\$2,339,243

General Fund Balance Sheet: December 31, 2012 - December 31, 2016

cont'd	12/31/2012	12/31/2013	12/31/2014	12/31/2015	12/31/2016
Reserved	\$633,627	\$519,575	\$519,575	\$515,075	\$522,575
Unreserved	\$5,884,219	\$9,253,869	\$8,524,156	\$8,731,341	\$5,261,644
TOTAL FUND BALANCES	\$6,517,846	\$9,773,444	\$9,043,731	\$9,246,416	\$5,784,218
TOTAL LIABILITIES & FUND BALANCES	\$8,232,060	\$11,685,989	\$10,399,881	\$11,013,800	\$8,123,461

General Fund Balance Sheet: December 31, 2012 - December 31, 2016

	9/30/2012 Principle	9/30/2013 Principle	9/30/2014 Principle	9/30/2015 Principle	9/30/2016 Principle
GENERAL OBLIGATION DEBT					
Series 2007-A	\$3,125,000	\$2,975,000	\$2,820,000	\$540,000	\$370,000
Series 2009-A	\$3,105,000	\$3,105,000	\$3,105,000	\$2,945,000	\$2,780,000
Series 2010-B	\$33,940,000	\$32,900,000	\$31,835,000	\$30,910,000	\$29,985,000
Series 2011-A	\$12,195,000	\$12,065,000	\$11,825,000	\$11,575,000	\$11,320,000
Series 2012-A	\$2,035,000	\$1,645,000	\$1,245,000	\$840,000	\$425,000
Series 2015-A	\$ -	\$ -	\$ -	\$4,660,000	\$4,660,000
TOTAL GENERAL OBLIGATION DEBT	\$54,400,000	\$52,690,000	\$50,830,000	\$51,470,000	\$49,540,000

General Fund Balance Sheet: December 31, 2012 - December 31, 2016

cont'd	9/30/2012 Principle	9/30/2013 Principle	9/30/2014 Principle	9/30/2015 Principle	9/30/2016 Principle
OTHER GENERAL DEBT					
Public Building Authority	\$20,425,000	\$19,825,000	\$19,215,000	\$18,595,000	\$17,970,000
SCHOOL DEBT					
Series 2006	\$10,425,000	\$10,000,000	\$ -	\$ -	\$ -
Series 2007-B	\$22,055,000	\$14,250,000	\$14,250,000	\$8,280,000	\$ -
Series 2013-A	\$ -	\$9,765,000	\$9,595,000	\$9,420,000	\$9,245,000
School Construction Bonds	\$8,105,000	\$8,105,000	\$ -	\$ -	\$ -
Series 2014-A	\$ -	\$ -	\$10,145,000	\$9,950,000	\$9,745,000
Series 2014-B	\$ -	\$ -	\$11,070,000	\$10,995,000	\$10,900,000
TOTAL SCHOOL DEBT	\$40,585,000	\$42,120,000	\$45,060,000	\$38,645,000	\$29,890,000

General Fund Balance Sheet: December 31, 2012 - December 31, 2016

cont'd	9/30/2012 Principle	9/30/2013 Principle	9/30/2014 Principle	9/30/2015 Principle	9/30/2016 Principle
UTILITY DEBT					
Series 2003	\$110,000	\$ -	\$ -	\$ -	\$ -
Series 2009-A	\$26,865,000	\$25,905,000	\$24,910,000	\$23,870,000	\$23,040,260
Series 2010-A	\$15,375,000	\$15,375,000	\$15,375,000	\$15,375,000	\$15,375,000
Series 2011-A	\$3,915,000	\$3,800,000	\$3,685,000	\$3,565,000	\$3,445,000
Series 2014-A	\$ -	\$ -	\$ -	\$6,970,000	\$6,765,000
Series 2016-A	\$ -	\$ -	\$ -	\$ -	\$13,825,000
TOTAL UTILITY DEBT	\$46,265,000	\$45,080,000	\$43,970,000	\$49,780,000	\$47,090,635

General Fund Balance Sheet: December 31, 2012 - December 31, 2016

cont'd	9/30/2012 Principle	9/30/2013 Principle	9/30/2014 Principle	9/30/2015 Principle	9/30/2016 Principle
ECONOMIC DEVELOPMENT					
Downtown Redevelopment	\$ -	\$9,310,000	\$9,060,000	\$9,060,000	\$8,620,000
Total Debt	\$161,675,000	\$169,025,000	\$168,135,000	\$167,550,000	\$153,110,635
Less Self	\$92,863,120	\$102,346,480	\$103,746,896	\$102,959,368	\$90,891,003
TOTAL GENERAL DEBT	\$68,811,880	\$66,678,520	\$64,388,104	\$64,590,632	\$62,219,632



Debt Service Stress Test Total Debt Service 2012-2016

	2012	2013	2014	2015	2016
Beginning Cash on Hand	\$4,237,799	\$6,522,066	\$6,043,468	\$6,356,455	\$6,848,308
(Debt Service Reserve)					
7 Mil Property Tax	\$2,025,471	\$1,930,542	\$1,940,210	\$1,990,518	\$2,148,934
9% Lodging Tax	\$966,000	\$885,500	\$47,299	\$903,126	\$972,840
Sales Tax	\$1,500,000	\$1,619,000	\$1,850,000	\$1,791,550	\$1,750,000
Business Licenses (Residential Renters)	\$440,000	\$373,000	\$430,684	\$432,201	\$433,395
3 & 4 Mil Tax	\$2,113,440	\$2,137,796	\$2,093,174	\$2,130,648	\$2,225,800
Utility Revenues	\$3,263,216	\$3,256,766	\$3,213,367	\$3,807,856	\$3,555,801
Net Operating Income	\$1,881,005	\$281,090	\$107,453	\$91,698	\$153,463
TOTAL	\$16,428,943	\$17,007,773	\$16,321,841	\$17,506,067	\$18,090,557

PHENIX CITY Claudama

Financial Statement

Debt Service Stress Test Total Debt Service 2012-2016

	2012	2013	2014	2015	2016
Net General Debt	\$68,811,880	\$66,678,520	\$64,388,104	\$64,590,632	\$62,219,632
Self-Supporting Debt	\$92,863,120	\$102,346,480	\$103,746,896	\$102,959,368	\$90,891,003
Total General Debt	\$161,675,000	\$169,025,000	\$168,135,000	\$167,550,000	\$153,110,635
Annual Debt Service	\$10,027,467	\$10,327,984	\$11,480,188	\$10,087,721	\$11,594,361
Coverage Ratio	163.84%	\$164.68%	142.17%	173.54%	156.03%
Should Interest Rates Increase to 6% - Annual Debt Service Would Be	\$12,101,629	\$15,896,500	\$14,900,600	\$14,548,000	\$14,236,638.10
COVERAGE RATIO	135.76%	106.99%	109.54%	120.33%	127.07%



Appropriations

Quarterly

Annually

	AGENCY	Approved Budget 2015/2016	Approved Budget 2016/2017
1	East Alabama Mental Health	\$12,000	\$12,000
2	AL Cooperative Extension	\$3,000	\$3,000
3	Phenix City Girls Club	\$15,000	\$15,000
4	East Alabama Services for the Elderly	\$5,500	\$6,000
5	Russell County Emergency Management Agency	\$20,000	\$20,000
6	Russell County Juvenile Probation Service	\$29,000	\$33,215
7	Lee-Russell Council of Governments - Operations	\$135,000	\$140,300
8	Lee-Russell Council of Governments - PEX	\$145,000	\$175,000
9	Russell County Historical Commission	\$5,000	\$2,500
10	Phenix City Board of Education - in-kind*	\$284,108	\$303,784
11	Phenix City Board of Education	\$200,000	\$200,000
12	Planting Seeds Through Reading, Writing, & Arithmetic, Inc.	\$5,000	\$5,000
13	TEARS, Inc	\$5,000	\$7,000
14	Keep Phenix City Beautiful Board	\$1,000	\$1,000
15	East Alabama Humane Society	\$1,000	\$1,000



Appropriations

Quarterly

Annually

	AGENCY	Approved Budget 2015/2016	Approved Budget 2016/2017
16	Chattahoochee Valley Sports Hall of Fame, Inc.	\$ -	\$2,000
17	Russell County Juvenile Drug and Family Dependency Court	\$18,000	\$18,000
18	Russell County Child Advocacy Center	\$5,000	\$5,000
19	RC Shelter for Battered Women (Crisis Center)	\$10,000	\$10,000
20	Russell County Department of Human Resources	\$7,000	\$7,000
21	Russell County Soil & Water Conservation District	\$5,000	\$5,000
22	PC American Red Cross*	\$4,000	\$4,000
23	Tree Commission of Phenix City	\$2,500	\$2,500
24	PC/RC Chamber of Commerce	\$37,400	\$37,400
25	Phenix City Sports and Events Commission*	\$5,000	\$ -
26	CVCC Foundation	\$5,000	\$5,000
27	Wiregrass RC & D	\$1,500	\$1,500
28	Russell County Coroner* (Periodic)	\$15,000	\$15,000
29	WorkForce Development	\$8,205	\$8,205
	TOTAL	\$989,213	\$1,045,404
	Actual Expenditure	\$902,317	



Credit Rating

The City of Phenix City still maintains it's "AA- Stable" Credit Rating as rated by Standard & Poors, March, 2015.



Annual City Audit

- The City of Phenix City is current on it's annual audits.
- The Audit for Fiscal Year Ending September 30, 2015 has been completed.
- No Dificiencies were found; the audit was "clean" as per the accounting firm of Robinson, Grimes & Company, PC, Columbus, Georgia.
- Work has begun on the audit for Fiscal Year Ending September 30, 2016.
- The audits may be viewed on the city website, <u>phenixcityal.us/finance</u> and following the links to the financial reports.



MPO & ATRIP Projects

MPO Projects

		TOTAL ESTIMATED COST			
PROJECT	DESCRIPTION	CITY COST	FEDERAL COST	TOTAL COST	STATUS
STPPC-5713 () Reference No. 100060115 & 100060116	5th Street South Resurfacing and Improvements from Seale Road to US 431	\$324,843.40	\$1,163,865.60	\$1,488,709.00	ROW Acquisition ongoing.
STPPC-5714 () Reference No. 100063080 & 100063082	Resurface Brickyard Road from Dillingham Street to State Docks Road	\$280,583.04	\$1,122,332.16	\$1,402,915.20	Scoping meeting has been held with Consultant and ALDOT. Consultant preparing manday and fee proposal.
STPPC-5714 () Reference No. 100063085 & 100063086	Resurface Brickyard Road from State Docks Road to City Limits	\$98,400.00	\$393,600.00	\$492,000.00	Scoping meeting has been held with Consultant and ALDOT. Consultant preparing manday and fee proposal.
STPPC-5714 () Reference No. 100063087 & 100063088	Resurface South Railroad Street from Beginning to Stadium Drive	\$212,600.00	\$850,400.00	\$1,063,000.00	Scoping meeting has been held with Consultant and ALDOT. Consultant preparing manday and fee proposal.
STPPC-5714 () Reference No. 100063089 & 100063090	Resurface South Railroad Street from Stadium Drive to Summerville Road	\$170,000.00	\$680,000.00	\$850,000.00	Scoping meeting has been held with Consultant and ALDOT. Consultant preparing manday and fee proposal.
TOTAL		\$1,086,426.44	\$4,210,197.76	\$5,296,624.20	



MPO & ATRIP Projects

ATRIP Projects

		TOTAL ESTIMATED COST			
PROJECT	DESCRIPTION	CITY COST	FEDERAL COST	TOTAL COST	STATUS
10th Ave. Bridge Replacement	Replace One Lane Bridge over Holland Creek with Sanitary Sewer Relocation	\$323,183.00	\$941,512.00	\$1,264,695.00	Complete
12th Ave. Bridge Replacement	Replace One Lane Bridge over Holland Creek	\$290,255.00	\$828,000.00	\$1,118,255.00	Complete.
Crawford Road Resurfacing and Signal Upgrades	From U.S. Hwy 280 to Whitewater Avenue	\$508,628.40	\$2,034,513.60	\$2,543,142.00	Roadwork is complete. Mainline traffic striping has been placed. Traffic signal pole installations ongoing.
Opelika Road Bridge Replacement / Cutrate Road Improvements	Replace Bridge over Mill Creek on Opelika Road. Remove Bridge on Cutrate Road and realign intersection.	\$143,508.40	\$1,291,575.60	\$1,435,084.00	TS&L has been approved. Consultant is moving forward with design.
Auburn Road Resurfacing*	From the Lee County Line to SR-8 (US-80)	\$23,382.00	\$374,112.00	\$467,640.00	Complete.
TOTAL		\$1,288,956.80	\$5,469,713.20	\$6,828,816.00	

^{*} Project is a joint venture between Russell County and the city. Russell County will be contributing the remaining funds.



Local Street Resurfacing

No.	PROJECT	DESCRIPTION	TOTAL COST	STATUS
1	40th Street	Summerville Road to Lakewood Drive	\$114,323.24	Complete
2	14th Street	Whitewater Avenue to 5th Avenue	\$31,866.11	Complete
3	15th Street	New Pavement Seam to 5th Avenue	\$5,213.39	Complete
4	16th Street	5th Avenue to dead end	\$31,752.94	Complete
5	5 th Avenue	14th Street to 16th Street	\$21,497.91	Complete
6	9 th Avenue	12th Street to Crawford Road	\$33,027.00	Complete
7	12 th Avenue	9th Place to 11th Street	\$34,859.31	Complete
8	7 th Place	Seale Road to General Colin Powell Parkway	\$25,233.73	Complete
9	15 th Avenue	5th Street South to 3rd Street South	\$36,509.50	Complete
10	16 th Avenue	5th Street South to 3rd Street South	\$36,509.50	Complete
11	3 rd Street South	Seale Road to Martin Luther King, Jr. Parkway South	\$78,294.00	Complete
12	4 th Street South	6th Avenue South to 15th Avenue South	\$7,362.00	Complete



COMPLETED

12th Avenue Bridge Replacement Project

The New 12th Avenue Bridge is a precast concrete bridge with piers that measures 102.4-feet long, 37-feet-8-inches wide consisting of two 14-foot lanes and a 5-foot pedestrian walkway. The new bridge has a load rating sufficient for school buses and firetrucks which was a significant issue with the old bridge.

The significant issues with the bridge placed the project on a priority level. The Engineering Department researched and sought out funding through Federal Grants to bring this project to fruition.

The total cost of the new bridge was \$1,035,000. The city received \$828,000 in grant funds for the project with the city paying the remaining costs of \$207,000.





COMPLETED

10th Avenue Bridge Replacement Project

The 10th Avenue Bridge had many of the same transportation issues as the old 12th Avenue Bridge. Both bridges have been a concern of the city for nearly three decades.

The Phenix City Engineering Department worked with the Alabama Department of Transportation to bring this project into being. This bridge replacement project, like the 12th Avenue Bridge Replacement Project, was also funded through grants secured by the Phenix City Engineering Department.

Total construction cost for the 10th Avenue Bridge was \$1,186,870; of those funds \$941,512 were federal grant dollars with the city responsible for \$245,358.





COMPLETED

Whitewater Avenue

View from 13th Street

Total Construction Cost: \$2.9 Million





COMPLETED

Whitewater Avenue

View from Parking Garage





COMPLETED

Whitewater Avenue

View from Parking Garage





COMPLETED

Parking Garage

Total Construction Cost: \$3.8 Million





COMPLETED

Whitewater Avenue

View from 14th Street





COMPLETED

Whitewater Avenue

View at 14th Street





COMPLETED

Whitewater Avenue

View of Parking Garage





COMPLETED

Whitewater Avenue

View from 13th Street





UTILITIES

Phase 1 Wastewater
Treatment Plant
Improvement Project

Total Project Cost: \$3.2 Million

Sludge Holding Tank





UTILITIES

Phase 1 Wastewater
Treatment Plant
Improvement Project

Stanford Baffle in Final Clarifier





UTILITIES

Phase 1 Wastewater
Treatment Plant
Improvement Project

New Diffusers in Aeration Basin





UTILITIES

Phase 1 Wastewater
Treatment Plant
Improvement Project

Rotary Drum Thickeners





UTILITIES

Phase 1 Wastewater
Treatment Plant
Improvement Project

Aeration Blowers





UTILITIES

Phase 1 Wastewater
Treatment Plant
Improvement Project

Lime Feed Tank





UTILITIES

Digester Two
Replacement Project:
Wastewater
Treatment Plant

Total Project Cost: \$380,000

New Roof for Digester





UTILITIES

Digester Two
Replacement Project:
Wastewater
Treatment Plant

Roof Replacement





UTILITIES

29th Street Lift Station Project

Total Project Cost: \$1.98 Million

New lift station put into service August 18, 2016; SCADA System being adjusted





UTILITIES

29th Street Lift Station Project

New lift station put into service August 18, 2016; SCADA System being adjusted





UTILITIES

29th Street Lift Station Project

New lift station put into service August 18, 2016; SCADA System being adjusted





UTILITIES

Riverchase Drive Force Main Project

Total Project Cost: \$243,000

(Ongoing / Incomplete Project)





UTILITIES

Riverchase Drive Force Main Project

(Ongoing / Incomplete Project)





UTILITIES

10th Avenue Bridge Sanitary Improvements





UTILITIES

10th Avenue Bridge Sanitary Improvements





UTILITIES

10th Avenue Bridge Sanitary Improvements





UTILITIES

10th Avenue Bridge Sanitary Improvements





UTILITIES

12th Avenue Bridge Sanitary Improvements





UTILITIES

Mill Creek Sanitary Replacement

Sanitary Replacements at Mill Creek (ongoing project)





























Economic Development

Company	Category	Classification	Investment / Job Creation
Continental Carbon	Industrial	Expansion	\$56,000,000 / 7 New Jobs Created
Kudzu	Industrial	Expansion	Approx. 100 New Jobs Created
JVL Laboratories	Industrial	Expansion	\$3,070,000 / 40 New Jobs Created
Vogue International	Industrial	Expansion	20 New Jobs Created
Dunkin Donuts	Retail/Restaurant	New	25 New Jobs Created
HWY 431/165 Project	Retail/Restaurant	New	
Dairy Queen	Retail/Restaurant	New	37 New Jobs Created
Dirt Cheap	Retail/Restaurant	New	



7th STREET SOUTH





























17th AVENUE & 13th STREET







1000 BLOCK of 18th AVENUE Estimated Costs: \$133,925







1000 BLOCK of 18th AVENUE Estimated Costs: \$133,925







1000 BLOCK of 18th AVENUE Estimated Costs: \$133,925







1000 BLOCK of 18th AVENUE Estimated Costs: \$133,925





























SOUTH RAILROAD STREET & 18th AVENUE







SOUTH RAILROAD STREET & 18th AVENUE







SOUTH POLICE PRECINCT







Citizen Responsibility

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